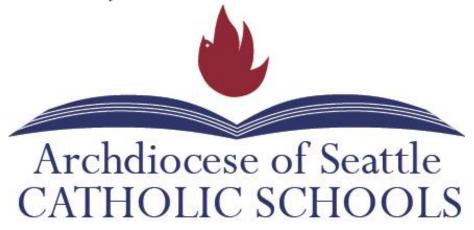
Catapult Learning



2017 Catholic Educator Forum:
Guiding Regional, Advancing
Catholic Education
June 19- 20, 2017



Opening Prayer





Guiding Regionally Advancing Catholic Education

Welcome



Archdiocesan Vision for Student Achievement

- 1. All students will obtain the 21st century learning skills needed to become Christ-like servant-leaders for tomorrow's world.
- 2. All students will flourish, no matter their race, socioeconomic status, learning style, or gender.
- 3. All students will become mathematical thinkers who know and apply core mathematical concepts and principles to present-day problems.

Catapult Lear

Agenda

June 19

- The System and Systemic PLCs
- Assessing Your PLCs
- Leading PLCs
- STL-Principal
 Conversation

June 20

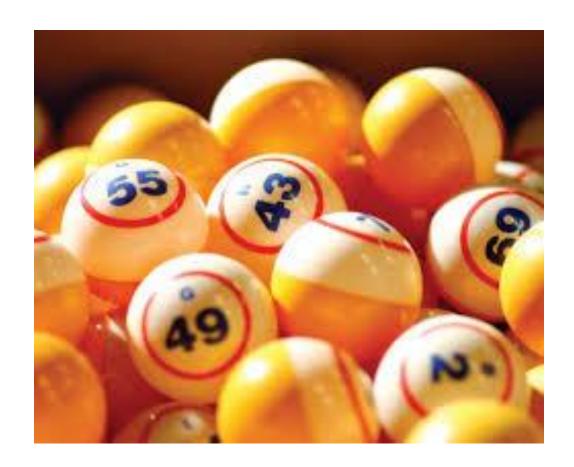
- PLC Task Development
- Developing Annual PLC Calendars
- Developing Agendas for School-Level PLC Meetings
- Next Steps for RTLs and STLs
- STL-Principal Conversation
- Commissioning Prayer
 Service



Icebreaker



Human Bingo



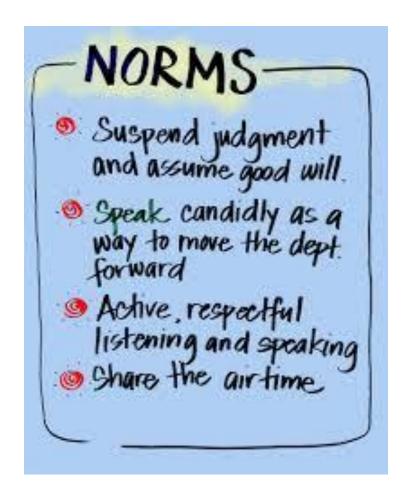
Norms



Developing Norms

Activity

- Individually reflect and record
 4 ideas for norms on 4 separate
 index cards.
- Leader will collect and shuffle cards.
- 3. Read, Discuss, Sort cards.
- 4. Draft group norms.
- Review the norms; Determine if the group can support the norms.
- 6. Adopt and Practice



Archdiocese of Seattle PLC Meeting Norms

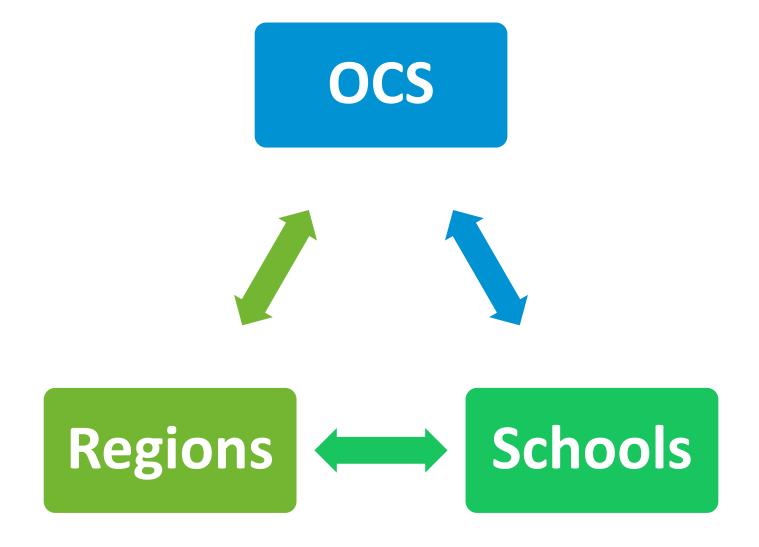
- Get to know others
- Participate, and encourage others to do so
- Presume positive intentions
- Speak for yourself, and don't apologize
- Limit side conversations
- Let others finish
- Ask follow up questions
- Share examples
- Focus on Issues, not Individuals



The System and Systemic PLCs



Organization of Systemic PLCs



Archdiocese of Seattle Systemic PLCs

From Strength to Strength

In developing this plan, we asked the question: "What can we do together that we cannot do so well alone."

... schools have been organized into "regions" for the purpose of coordinating planning and sharing resources among clusters of schools; regional planning will help to ensure that the principles of "subsidiarity" (local autonomy) and "solidarity" (communion with the whole system) are honored and that each school flourishes as part of the common good.

From Strength to Strength, p. 7.



The GRACE Project

Goals:

The goal of the GRACE Project is **to improve teaching and learning** by empowering teacher leaders to:

- facilitate collaborative, data-informed professional learning communities, and
- plan data-informed professional development that is meaningful and meets the needs of adult learners.

Participant Roles: see handout

- STL (School Teacher Leader)
- RTL (Region Teacher Leader)
- Principal

Organization: see handout

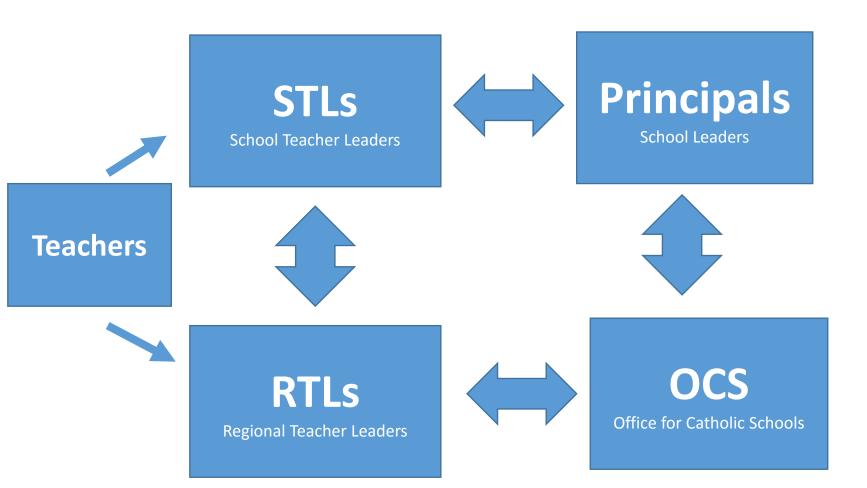


Event	Date	Who?	Time	Location
RTL Meeting with OCS	Sept 27, 2017	Regional Teacher Leaders	8:30 AM- 3:00 PM	TBD
MAP PD: Informing	Oct 17- Oct 20,	Determined by school; at	TBD	TBD. There will
Instruction	2017	least one STL		be 4 sessions in
		recommended.		regionally
				accessible
				locations
Regional Meeting	Jan 16, 2018	STLs from the South Seattle	8:30 AM- 3:00 PM	TBD
		and Eastside Regions		
Regional Meeting	Jan 17, 2018	STLs from the North Seattle	8:30 AM- 3:00 PM	TBD
		Region		
Regional Meeting	Jan 18, 2018	STLs from the Pierce &	8:30 AM- 3:00 PM	TBD
		South King Regions		
Regional Meeting	Jan 22, 2018	STLs from the South Sound	8:30 AM- 3:00 PM	TBD
		& Southern Regions		
Regional Meeting	Jan 23, 2018	STLs from the Northern &	8:30 AM- 3:00 PM	TBD
		Olympic Regions		
MAP PD: Using MAP data	Feb 12- Feb 16,	Determined by school; at	TBD	TBD. There will
to inform school goals	2018	least one STL		be 4 sessions in
		recommended.		regionally
		(Ctrl) ▼		accessible
				locations
Regional Curriculum Day	March 16, 2018	All teachers in the	TBD by region/	TBD by region/
		Archdiocese	school	school
RTL Meeting with OCS	March 26, 2018	Regional Teacher Leaders	8:30 AM- 3:00 PM	TBD
GRACE Catholic	June 20- June 21,	All	TBD	TBD
Educators Forum	2018			

MAP Trainings: Recommended for STLs

Regional Teacher Leaders Only





Systemic PLCs are a Cultural Transformation

To make PLCs systemic,

leaders at all levels

must see the strategy as tantamount
to changing the culture of the system.

They must abandon the perception
that PLCs represent
a program to be implemented
and recognize that
the PLC process is a cultural transformation
that has lasting value.



Cultural Change

Two things are true about cultural change: it is absolutely doable, but it is undeniably difficult.

Factors that contribute to the difficulty [with cultural change] include the following:

- ...changes the way that just about everyone relates to each other
- ...creates conflict
- …is multifaceted
- …is a process of trial and error
- …never ends



Key Systemic PLCs Concepts

Balance



Interdependence



Coherence Making



Systemness



Goldilocks and Getting to "Just Right"



Too Tight

Too Tight: A tight district (diocese) that stipulates that teachers must adhere to the curriculum and pacing established by the central office can assert that it is promoting the very worthwhile objective of curriculum consistency across all schools.

Turn &Talk: What are the pro's and con's with this too tight approach.



Too Loose

Too Loose: The loose district (diocese) that encourages each school to establish and implement its own curriculum can claim it is promoting the necessary engagement that leads to ownership of curriculum.

Turn &Talk: What are the pro's and con's with this too loose approach.



Just Right = Loose-Tight Balance



Just Right: The district (diocese) that finds the right loose-tight balance will provide a curriculum framework for the educators in all of its schools. Its leadership team will also engage all of its educators in the deep analysis of that framework and an ongoing effort to ensure they are interpreting and implementing the curriculum in a consistent way.



Interdependence

Interdependence – the right amount of autonomy and collaboration that results in focus, learning together, and strong internal commitment to group accountability.





Systemness



Systemness – the degree to which **people identify and are committed to** an entity larger than themselves.



Coherence Making

Widely dispersed leadership building a *collective coherence* and a *shared mindset*

PLCs in the diocese require adults with **Energy** and/or **Expertise**

Possess: shared objectives

Members are: invested, influential and capable

Tasks are: learn, teach, problem solve, act, motivate

Organized: vertically and horizontally



Application of Key Systemic PLCs Concepts

Balance



Interdependence



Coherence Making



Systemness



Processing Activity: From Strength to Strength

Turn and Talk

Catholic schools retain their local character and governance while cooperating with their regions and the Office for Catholic Schools (OCS) by exercising wise stewardship through systems approaches to data-supported planning, marketing, evangelizing, professional development, and shared resources.

From Strength to Strength, p. 4.







Processing Activity: GRACE Goal

The goal of the GRACE Project is **to improve teaching and learning** by empowering teacher leaders to:

- facilitate collaborative, data-informed professional learning communities, and
- plan data-informed professional development that is meaningful and meets the needs of adult learners.

Six Characteristics of High Performing PLCs

High Performing PLCs:

- Shared mission (purpose), vision (clear direction), values (collective commitments), and goals (indicators, timelines, and targets) which are focused on learning
- 2. A collaborative culture with a focus on learning
- 3. Collective inquiry into best practice and current reality
- 4. Action orientation or "learning by doing"
- 5. A commitment to continuous improvement
- 6. A results orientation

Dufour, R., Eaker, R. DuFour, R., & Many, T. (2010). *Learning by Doing: A Handbook for Professional Learning Communities*. (2nd ed.) Bloomington, IN: Solution Tree Press.





Assessing Your PLCs



PLC Continuum, For Use: School-level, Region, OCS



Archdiocese of Seattle PLC Implementation Continuum

This document should be used by schools to assess the current reality of their school's implementation of each PLC indicator listed in the left column.

Consider what evidence or anecdotes support your assessment. We encourage you to use this form throughout the year as you grow along the continuum.

School Name: _____ Date: _____

Indicator	Pre- Initiating	Initiating	Implementing	Developing	Sustaining
Norms/ Collective	No attention has been	The team as been	The team has been required	The team has established the	Team nembers honor the
Commitments	paid to establishing clearly	encourag by the school	to develop written norms	collective commitments that will	conmitments they
	articulated commitments	or OCS to creete norms and	that clarify expectations and	guide their work, and members	h e made to one another
How will we function as a	that clarify the	clarify expecta ons and	commitments. The team	have agreed to honor the	garding how the team will
team?	expectations of how the	commitments.	views this as a task to be	commitments. The	operate and the responsibility
	team will function and	Recommended no ns for	accomplished. They have	commitments are stated in	of each member to the team.
We have identified and	how each member will	teams may have be	written the norms, but do	terms of specific behaviors that	The commitments have been
honor the commitments we	contribute to its success.	created and distribut	not use them as part of the	members will demonstrate. Te	instrumental in creating an
have made to the members	Norms emerge based on	Norms are often stated s	collaborative team process.	team begins and ends each	atmosphere of trust and mutual
of our team in order to	the habits that come to	beliefs rather than		meeting with a review of je	respect. They have helped
enhance its effectiveness.	characterize the group,	commitments to act in		commitments to reming each	members work
These articulated collective	but they are neither	certain ways.		other of the agreemer sthey	interdependently to achieve
commitments or norms have	explicit nor the result of a	1		have made about ho they will	common goals because
clarified expectations of how	thoughtful process.			work together. The assess the	members believe they can rely
our team will operate, and	Several norms adversely			effectiveness of	upon one another.
we use them ddress	affect the effectiveness of			commitments priodically and	
problems that ay occur on	the team.			make revision when needed.	
the team.					

Indicators

Stages



Indicators

- Norms/ Collective Commitments
- Goals
- Essential Learnings
- Common Assessments
- Common Assessment Criteria
- Interventions



Leading PLCs

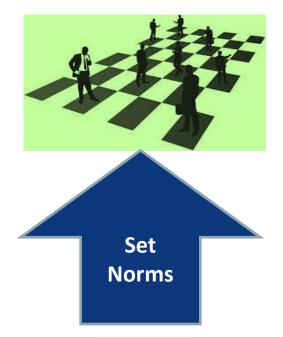


The Roles of the PLC Leader

Satisfies the Interpersonal Needs of the Team

Satisfies the Administrative Needs of the Team

Satisfies the Task
Needs of the Team









The PLC Leader Satisfies Administrative Needs

Prepare for every meeting; prepare the agenda including activities for engagement
Begin every meeting by stating the purpose of the meeting
Periodically, during a meeting, summarize the comments made and verbalize consensual agreement among members
Know that the quicker the group moves through an agenda, the more the group experiences the feeling of success
Start and end on time

Egolf, D.G. and Chester, S.L. (2013). Forming, storming, performing: Successful communication in groups and teams. (3rd ed.) Bloomington, IN: iUnivese. (pp. 142-143)



Administrative Role – Make sure you PREPARE WELL



Region	PLC Meeting PLANNING	TEMPLAT
Region:		
Date:		

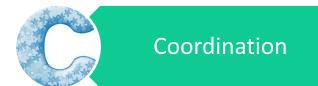
Agenda Item	Notes - Take-Aways - Action items — Decisions What should participants take away from this meeting? What are the desired outcome(s)?	FOR PLANNING PURPOSES ONLY Activities to Ensure Engagement How can I make sure that I am utilizing strategies that will engage the needs of adult learners?
Welcome & Prayer (TIME)		
Meeting Norms (TIME)		
Meeting Purpose (TIME)		
	Systemness Focus Work	
Communication: Announcements		
 Name the work (TIME) 		
Coordination: Interconnectedness of our Work		
 Name the work (TIME) 		
Collective Capacity Building: PD		
 Name the work (TIME) 		
Collaboration: Plan – Do – Study – Act		
Name the work (TIME)		
Reflection (5)		
What does this mean for my school, region, and		
Archdiocese?		
Regional PLCs Communication Loop (15)		
 What support is needed to ensure the 		
Region's progress toward meeting the vision?		
What else do we want to communicate back		
to the OCS?		
Recap & Action Items Discussion (10)		
Minutes-taker gives recap		
RTL facilitates Action Items Discussion.		
Region-based		
School-based		
Exit Ticket (5)		



Prepare Well

4 C's









Planning for Engagement



See Resource – Facilitating Adult Learning

The PLC Leader Satisfies Task Needs

☐ State the group's purpose (note 4 C's) Outline steps that will lead the group to its goal Predict problems that will arise Diagnose problems when they do arise ☐ Stimulate action ☐ Create sub-goals so the group can experience early and frequent successes ☐ Provide clear directions Provide positive feedback for goal-oriented behaviors

Egolf, D.G. and Chester, S.L. (2013). Forming, storming, performing: Successful communication in groups and teams. (3rd ed.) Bloomington, IN: iUnivese. (pp. 142-143)



Task Role – Make sure you SET THE PURPOSE

A meeting purpose defines the meeting and contains:

- **TO....** describes what you are going to do. What's your primary focus?
- IN A WAY THAT... describes the value of this work? Who and how will they benefit?
- **SO THAT...** describes how teachers are enabled and empowered to improve teaching and learning in their school. What can they do as a result of achieving this purpose?

The Purpose of our meeting is... **TO** prepare STLs in partnership with their principals to lead professional learning communities at their school, **IN A WAY THAT** teachers benefit from engaging in professional dialogue and planning, **SO THAT** we are able lead our colleagues to engage in the four critical questions that drive the work of our PLCs.



The PLC Leader Satisfies Interpersonal Needs

□ Ensure each member's participation
 □ Make sure members are aware of their obligation to participate
 □ Resolve conflicts
 □ Regulate discussions; don't let anyone dominate
 □ Be fair, but know your members; there are always differences among people and people are motivated in different ways
 □ Provide positive feedback whenever it is appropriate

Egolf, D.G. and Chester, S.L. (2013). Forming, storming, performing: Successful communication in groups and teams. (3rd ed.) Bloomington, IN: iUnivese. (pp. 142-143)



Interpersonal Role – Make sure you SET NORMS

- Developing agreed upon norms for group behavior makes collaboration and group meetings more effective by guiding team behavior
- Norms enable team members to hold each other accountable for any behavior that is negatively impacting the success of the team
- Clearly assigned roles and responsibilities help the team build internal capacity for planning and holding effective and focused meetings

Source: Coaching for Capacity Building, Illinois State Board of Education







STL-Principal Conversation



Discussion Topics: STL and Principal

Roles of the PLC Leader Self-assessment	PLC Continuum Assessment
STLs, review your 3 Roles of a PLC Leader Self-Assessment with your Principal and discuss: • Strengths • areas for growth • support needed • In what role can both STL and Principal work together to ensure a	 Share your PLC Continuums with one another: Where are you in agreement? Where are you not in agreement? Can you come to consensus? What indicators can you celebrate? What do you have to do to ensure you maintain? What indicator(s) are in need of
high performing PLC? For example, will you develop the purpose statement together? Will you collaborate on designing engaging activities?	attention? What are your action items for growth?

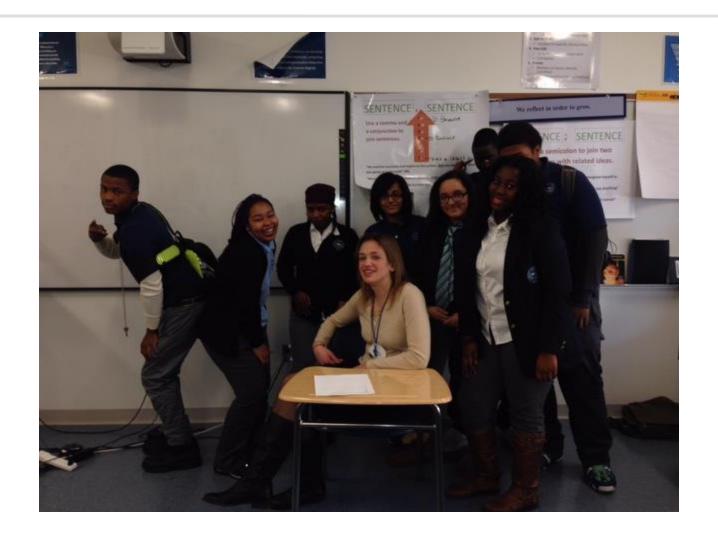
Evaluation: Monday, June 19

Thank you for participating in today's Catapult Learning session "Teacher Lead PD". To help us continue to improve, please complete an evaluation online at

http://tinyurl.com/CLPDSurvey

Our session ID is 127.

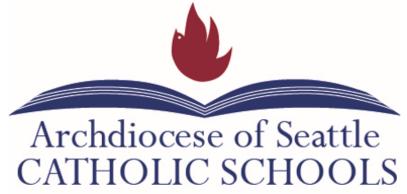




Closing Prayer- A Step Along the Way



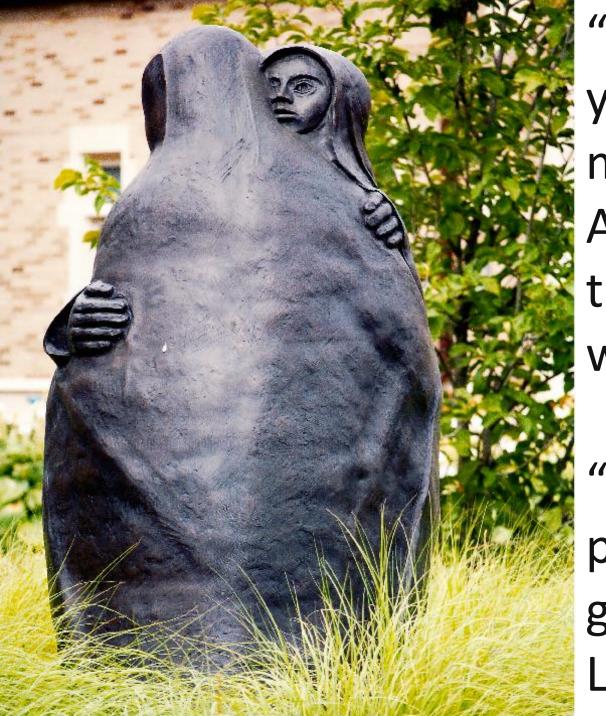




2017 Catholic Educator Forum: Guiding Regional, Advancing Catholic Education June 19- 20, 2017

Opening Prayer





"Of all women you are the most blessed; And blessed is the fruit of your womb."

"My soul proclaims the greatness of the Lord."

Welcome



Where are we today?

https://www.menti.com/b2e17a

Results



Icebreaker



Icebreaker

- Choose a coin from the table or take one from your purse, pocket, wallet...
- What year is on the coin?
- What is your best memory from that year?
- Find 3 other people with the same value of your coin and share stories with one another.



PLC Task Development



The Work at the School-Level



Region I	PLC Meeting PLANNING TEMPLA	I
Region:		
Date:		

Agenda Item	Notes - Take-Aways - Action items — Decisions What should participants take away from this meeting? What are the desired outcome(s)?	FOR PLANNING PURPOSES ONLY Activities to Ensure Engagement How can I make sure that I am utilizing strategies that will engage the needs of adult learners?
Welcome & Prayer (TIME)		
Meeting Norms (TIME)		
Meeting Purpose (TIME)		
	Systemness Focus Work	
Communication: Announcements		
 Name the work (TIME) 		
Coordination: Interconnectedness of our Work		
 Name the work (TIME) 		
Collective Capacity Building: PD		
 Name the work (TIME) 		
Collaboration: Plan – Do – Study – Act		
Name the work (TIME)		
Reflection (5)		
What does this mean for my school, region, and		
Archdiocese?		
Regional PLCs Communication Loop (15)		
 What support is needed to ensure the 		
Region's progress toward meeting the vision?		
What else do we want to communicate back		
to the OCS?		
Recap & Action Items Discussion (10)		
Minutes-taker gives recap		
RTL facilitates Action Items Discussion.		
Region-based		
School-based		
Exit Ticket (5)		



PLC Breakouts: Task Development

Teams of Teachers and Principals will review/revise drafts of PLC activities for use by STL colleagues across the archdiocese.

See *GRACE PLC Activity Design Template* and
SAMPLES

PLC Activities:

- 1. Norms Development
- 2. Root Beliefs Development
- 3. 4 Critical Questions
- 4. Creating School Learning Goals
- 5. Creating Grade- Level SMART Goals
- Formative Assessments (CFUs and Exit Tickets)
- 7. MAP Fall Post-testing
- 8. MAP Winter/Spring Post-testing
- 9. Planning and Implementing Student Interventions
- 10. Faculty PLC Continuum Selfassessment

Catapult Learning

PLC Activities: Unpacking (30 minutes)

- 1. Look in at your nametag for a Number.Letter, for example 3b.
- 2. On my signal you will report to your assigned table: 1a, 1b, etc.
- 3. Review the PLC Activity and Unpack:
 - -what is the title, purpose, and how much time does this activity take?
 - -what is the process for delivering this activity?
 - -what are the important resources/ materials needed for this activity?
 - -based on your group discussion, feel free to cross out and modify the time allotments for each part of the process.
 - -using sticky notes, feel free to edit the steps or revise the process to ensure clarity and/or better meet the needs of your faculty.

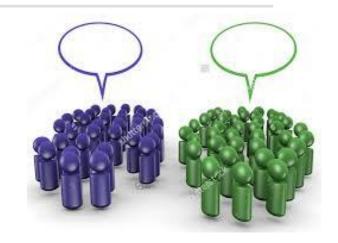
PLC Activities: Facilitating Adult Learning (15 minutes)

4. Make the Activity Better: Locate the Facilitating Adult Learning document on your flashdrive. Examine the various activities by type: Reflect, Summarize, Share Knowledge, Teach, Receive Feedback and discuss with your colleagues how to make this PLC activity more engaging by incorporating 1 or more of the activities. Put these on a sticky note and attach it to your handout.



PLC Activities – ALL Activities Share Out (90 minutes)

- 5. Within each group, count off until each person has a number.
- **6.** A groups will meet on this side of the room; B groups will meet on this side.
- 7. 1's report to the #1 table, 2's report to the #2 table, etc. Once at your table, share out a brief overview of the activity you that you unpacked: title, purpose, general process, important resources/materials, and activity(ies) for engagement. Record in *Notes* section of the DEBRIEF sheet.







PLC Activities: School Team Meeting (20 minutes)

8. School Team Meetings: Determine the PLC Activities to do at your school, in what order, or when? Note: some activities may be combined (e.g. norms and root beliefs could be completed at a back-to-school retreat). Record in *Principal-STLs Conversation* section of the DEBRIEF sheet.



Lunch



Developing Annual PLC Calendars



Planning/Recording the Work at the School Level

Important Dates for Consideration		
NWEA Fall Testing Window	Optional NWEA Winter Testing Window	NWEA Spring Testing Window
Sept 18, 2017- October 13, 2017	January 16, 2018- February 9, 2018	April 30, 2018- May 25, 2018

Communicate= FYI

Coordinate= My work may impact yours-let's work together.

Collaborate= Problem solving together as thought partners

Collective Capacity Building= We are working together to improve our teaching practice.

PLC Topics for 2017-2018SY			
Week of	Academic Excellence PLC Activities Related to Student Learning	Information Type(s) Communicate-Collaborate-Coordinate- Collective Capacity Building	Notes- Key Take-Aways- Resources Use this column for planning purposes: What are the desired outcomes? What resources will you use?

Logistics

- 1. Making time for monthly PLC meetings led by the STL
- How many meetings and how much time can will be set for PLCs?
- 2. Building in 2-4
 monthly STL-Principal
 Check-ins
- Can we agree on a regular day of the week and time to check-in?



Developing Agendas for School-level PLC Meetings



The Work at the School-Level



School-	level PLC Meeting PLANNING TI	EMPLAT
School:		
Date:		

Agenda Item	Notes - Take-Aways - Action items - Decisions	FOR PLANNING PURPOSES ONLY Activites to Ensure Engagement
Welcome & Prayer (TIME)		
Meeting Norms (TIME)		
Meeting Purpose (TIME)		
	Systemness Focus Work	
Communication: Announcements Name the work (TIME)		
Coordination: Interconnectedness of our Work Name the work (TIME)		
Collective Capacity Building: PD • Name the work (TIME)		
Collaboration: Plan – Do – Study – Act Name the work (TIME)		
Reflection (5) What does this mean for my school, region, and Archdiocese?		
School-Regional PLCs Communication Loop (15) What support is needed to ensure the School's progress toward meeting the vision? What else do we want to communicate back to the Region/OCS?		
Recap & Action Items Discussion (10) Minutes-taker gives recap STL facilitates Action Items Discussion. • School-based		
Exit Ticket (5)		
Prayer (5)		



Evaluation: Tuesday, June 20

Thank you for participating in today's Catapult Learning session "Teacher Lead PD". To help us continue to improve, please complete an evaluation online at

http://tinyurl.com/CLPDSurvey

Our session ID is 128.



Break



Next Steps for RTLs and STLs



Processing Our Learning

FRONT

- 1. 1 thing I learned . . .
- 2. 1 thing I'm excited about is . . .

BACK

- 1. 1 thing I learned . . .
- 2. 1 thing I'm excited about is . . .



Next Steps

Personal

- Record important dates
- Complete your page in the directory if you haven't yet done so

School

- Plan for the start of the school year
 - 1st PLC Activities- Which? When? Who?
 - How will the STL(s) be introduced?
- Principal- STL check ins
 - When?
 - How long?
 - How often?
- Develop rough draft calendar for the year
- Finalize agenda for first meeting(s) of the year

Region

- Schedule online meetings (RTLs will reach out)
- Share yearly calendars (RTLs will organize)

STL-Principal Conversation



Beginning the School	PLC Calendar Work	Logistics
Year		
Discuss the first PLC	Review the draft	Discuss the principal-
activities of the year.	annual calendar.	STL check ins.
Which activities?	 What work still 	• When?
• When?	needs to be	How often?
Who will do what?	accomplished?	For how long?
	When will we do	 What will we
Discuss how the STL	this?	accomplish during
role will be	 Will we need to 	these meetings?
introduced/ explained	adjust our meeting	
to the staff.	structure in any way	
	to make room for	
	these meetings?	

Before You Go . . .

https://www.surveymonkey.com/r/CEFJun17

Please complete! Your input is so important to is!

This is required for Clock Hours

Commissioning Prayer Service



Regional Teacher Leaders

Name	School	Region
Liz Allen	Queen of Angels School	Olympic
Beth Anderson	Our Lady of Lourdes School	Southern
Megan Barnes	St. George School	South Seattle
Barbara Bolaños	St. Patrick School	Pierce
Kathy Cox	St. Catherine School	North Seattle
Deborah Graver	St. Michael School	South Sound
Kayla Harris	St. Brendan School	Eastside
Liz McAllister	St. Mark School	Northern
Eve Ruiz	St. Bernadette School	South King

